(A California Not-For-Profit Corporation)

FINANCIAL STATEMENTS

DECEMBER 31, 2011 AND DECEMEBER 31, 2010

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Independent Auditors' Report

The Board of Directors Horizons Foundation

We have audited the accompanying statement of financial position of Horizons Foundation (a California not-forprofit corporation) as of December 31, 2011 and the related statements of activities, functional expenses and cash flows for the year then ended. These financial statements are the responsibility of Horizons Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit. The financial statements of Horizons Foundation as of December 31, 2010 were audited by other auditors whose report dated June 17, 2011 expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Horizons Foundation as December 31, 2011 and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Certified Public Accountants

Certified Public Accountants

San Francisco, California March 21, 2012

STATEMENTS OF FINANCIAL POSITION

			December 31, 2010		
ASSETS:					
Cash and cash equivalents	\$	513,277	\$	528,126	
Investments	Ψ	2,499,059	Ψ	2,599,536	
Grants receivable		50,000		191,525	
Pledges receivable		36,545		33,893	
Other receivables		36,459		48,494	
Prepaid expenses		15,644		19,317	
TOTAL CURRENT ASSETS		3,150,984		3,420,891	
Grants receivable beyond one year		50,000		-	
Investments restricted for long-term purposes		4,352,600		4,211,810	
Property and equipment, net		13,652		17,665	
Deposits and other assets		24,036		16,158	
TOTAL ASSETS	\$	7,591,272	\$	7,666,524	
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES:					
Current portion of lease payable	\$	2,641	\$	2,408	
Grants payable		18,000		-	
Accounts payable and accrued expenses		45,993		41,174	
Accrued paid leave		61,780		69,456	
Agency funds		349,796		290,026	
Deferred rent		12,208		-	
TOTAL CURRENT LIABILITIES		490,418		403,064	
LONG TERM LIABILITIES:					
Lease payable		3,383		6,025	
TOTAL LIABILITIES		493,801		409,089	
NET ASSETS:					
Unrestricted		2,574,771		2,604,729	
Temporarily restricted		511,890		646,896	
Permanently restricted		4,010,810		4,005,810	
TOTAL NET ASSETS		7,097,471		7,257,435	
TOTAL LIABILITIES AND NET ASSETS	\$	7,591,272	\$	7,666,524	

STATEMENT OF ACTIVITIES

YEAR ENDED DECEMBER 31, 2011

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
OPERATING REVENUE AND SUPPORT: Support:				
Contributions from individuals Foundation and corporation grants Organizations Bequests	\$ 1,095,691 53,945 251,698 219,937	\$ - 409,000 - 268,000	\$ 5,000	\$ 1,100,691 462,945 251,698 487,937
Fundraising event income Fundraising event expense	339,878 (162,189)	-	-	339,878 (162,189)
Fundraising event, net	177,689			177,689
Net assets released from restrictions	878,968	(878,968)		
Total support	2,677,928	(201,968)	5,000	2,480,960
Revenue: Interest and dividends Net loss from investments Other income	25,213 (12,814) 3,151	83,837 (16,875)	- -	109,050 (29,689) 3,151
Total revenue	15,550	66,962	-	82,512
TOTAL OPERATING REVENUE AND SUPPORT	2,693,478	(135,006)	5,000	2,563,472
OPERATING EXPENSES: Program expenses: Grantmaking Capacity building Promoting philanthropy	1,986,595 12,278 172,272	- - -	- - -	1,986,595 12,278 172,272
Total program services	2,171,145		-	2,171,145
Supporting services: Management and general Fundraising	221,189 331,102	-	-	221,189 331,102
Total supporting services	552,291	-	-	552,291
TOTAL OPERATING EXPENSES	2,723,436			2,723,436
CHANGE IN NET ASSETS	(29,958)	(135,006)	5,000	(159,964)
NET ASSETS, beginning of year	2,604,729	646,896	4,005,810	7,257,435
NET ASSETS, end of year	\$ 2,574,771	\$ 511,890	\$ 4,010,810	\$ 7,097,471

STATEMENT OF ACTIVITIES

YEAR ENDED DECEMBER 31, 2010

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
OPERATING REVENUE, SUPPORT AND GAINS: Support:				
Contributions from individuals Foundation and corporation grants Bequests	\$ 813,210 74,036 192,952	\$ 12,211 134,000 -	\$ 94,530 - -	\$ 919,951 208,036 192,952
Fundraising event income Fundraising event expense	318,489 (137,125)	-	-	318,489 (137,125)
Fundraising event, net	181,364			181,364
Net assets released from restrictions	1,469,735	(1,459,735)	(10,000)	
Total support	2,731,297	(1,313,524)	84,530	1,502,303
Revenue: Interest and dividends Net gain (loss) from investments Other income	17,976 152,738 16,585	83,048 323,476	- - -	101,024 476,214 16,585
Total revenue	187,299	406,524		593,823
TOTAL OPERATING REVENUE, SUPPORT AND GAINS	2,918,596	(907,000)	84,530	2,096,126
OPERATING EXPENSES: Program expenses: Grantmaking Capacity building Promoting philanthropy	2,136,015 9,585 127,302	- - -	- - -	2,136,015 9,585 127,302
Total program services	2,272,902	-	-	2,272,902
Supporting services: Management and general Fundraising	243,868 410,154	-	-	243,868 410,154
Total supporting services	654,022			654,022
TOTAL OPERATING EXPENSES	2,926,924			2,926,924
CHANGE IN NET ASSETS	(8,328)	(907,000)	84,530	(830,798)
NET ASSETS, beginning of year	2,613,057	1,553,896	3,921,280	8,088,233
NET ASSETS, end of year	\$ 2,604,729	\$ 646,896	\$ 4,005,810	\$ 7,257,435

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2011

	Gr	antmaking	bacity lding	omoting anthropy	nagement d General	Fu	ndraising		Shared openses	 Total
Grants	\$	1,630,352	\$ -	\$ -	\$ -	\$	-	\$	-	\$ 1,630,352
Salaries		180,718	-	53,556	119,504		183,508		45,648	582,934
Payroll taxes Employee benefits		13,866 10,457	-	 4,028 4,295	 10,307 4,271		13,725 18,654		3,486 5,753	 45,412 43,430
Total personnel		205,041	 -	 61,879	 134,082		215,887		54,887	 671,776
Professional services		61,040	10,605	17,861	30,360		29,378		4,003	153,247
Meeting expense and supplies		2,088	1,532	14,119	3,101		14,473		6,307	41,620
Occupancy		-	-	-	-		-		71,406	71,406
Equipment rental and maintenance		-	-	-	403		-		17,667	18,070
Insurance		-	-	-	4,017		-		2,461	6,478
Telephone		-	28	65	123		204		7,280	7,700
Postage		53	-	-	-		-		-	53
Printing		-	-	1,600	615		9,423		11,596	23,234
Promotion		10,685	-	-	-		1,615		-	12,300
Travel		10,223	38	14,349	196		2,744		2,084	29,634
Investment fees		17,989	-	-	-		-		-	17,989
Other fees		-	-	-	2,620		10,159		-	12,779
Other expenses		3,750	75	3,877	630		1,172		3,002	12,506
Interest expense		-	-	-	7,260		-		678	7,938
Depreciation		-	-	-	-		-		6,354	6,354
Allocation of shared expenses		45,374	 	 58,522	 37,782		46,047	((187,725)	
Total other expenses		151,202	12,278	 110,393	 87,107		115,215		(54,887)	 421,308
Total functional expenses	\$	1,986,595	\$ 12,278	\$ 172,272	\$ 221,189	\$	331,102	\$	-	\$ 2,723,436

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2010

	Gr	antmaking	pacity iilding	omoting lanthropy	nagement d General	Fu	ndraising		hared apenses	 Total
Grants	\$	1,796,893	\$ -	\$ -	\$ -	\$		\$	-	\$ 1,796,893
Personnel:										
Salaries		165,384	-	40,489	107,151		202,277		43,657	558,958
Payroll taxes		12,861	-	3,156	8,736		15,649		3,428	43,830
Employee benefits		11,735	 -	 5,563	 5,937		24,310		6,434	 53,979
Total personnel		189,980	 -	 49,208	 121,824		242,236	. <u> </u>	53,519	 656,767
Professional services		74,227	9,075	375	55,574		57,806		2,525	199,582
Supplies		15,497	201	9,765	1,557		17,126		5,488	49,634
Occupancy		-	-	-	-		-		59,609	59,609
Equipment rental and maintenance		518	-	-	518		1,918		26,282	29,236
Insurance		-	-	-	4,003		-		2,679	6,682
Telephone		145	2	129	193		270		7,156	7,895
Postage		52	-	-	42		1,237		4,016	5,347
Printing		-	307	1,324	169		27,295		2,535	31,630
Promotion		175	-	-	-		2,999		10,850	14,024
Travel		634	-	670	161		4,324		1,223	7,012
Investment fees		22,630	-	-	50		85		-	22,765
Other fees		-	-	-	8,897		12,726		-	21,623
Other expenses		135	-	2,550	2,946		410		564	6,605
Interest expense		-	-	-	6,931		-		729	7,660
Depreciation		-	-	-	- ,		-		3,960	3,960
Allocation of shared expenses		35,129	 -	 63,281	 41,003		41,722	((181,135)	 -
Total other expenses		149,142	 9,585	 78,094	 122,044		167,918		(53,519)	 473,264
Total functional expenses	\$	2,136,015	\$ 9,585	\$ 127,302	\$ 243,868	\$	410,154	\$	_	\$ 2,926,924

STATEMENTS OF CASH FLOWS

		Year Ended mber 31, 2011		Year Ended mber 31, 2010
CASH FLOWS FROM OPERATING ACTIVITIES:				
Change in net assets	\$	(159,964)	\$	(830,798)
Adjustments to reconcile change in net assets to net cash provided	4	(10),) (1)	Ψ	(000,170)
(used) by operating activities:				
Depreciation		6,354		3,960
Net realized and unrealized (gains) losses on investments		29,689		(476,214)
Contributions restricted for long-term purposes		(5,000)		(94,530)
Changes in operating assets and liabilities:		(0,000)		() (,000)
Receivables		100,908		286,297
Prepaids		3,673		542
Grants payable		18,000		(110,000)
Agency funds		59,770		198,223
Accounts payable and accrued expenses		(2,857)		3,466
Deferred rent		12,208		5,700
Deterreutent		12,208		
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES		62,781		(1,019,054)
CASH FLOWS FROM INVESTING ACTIVITIES:		(2, 200, 447)		
Purchases of investments		(2,209,447)		(1,767,625)
Purchases of equipment		(2,342)		(11,348)
Proceeds from sale and maturities of investments		2,139,445		2,156,325
Deposits		(7,878)		1,683
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES		(80,222)		379,035
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from borrowings		260,000		275,000
Principal payments on borrowings		(260,000)		(275,000)
Principal payments on capital leases		(2,408)		(1,844)
Permanently restricted contributions received		5,000		(1,844) 94,530
Permanentry restricted contributions received		3,000		94,550
NET CASH PROVIDED BY FINANCING ACTIVITIES		2,592		92,686
NET DECREASE IN CASH		(14,849)		(547,333)
CASH, beginning of year		528,126		1,075,459
CASH, end of year	\$	513,277	\$	528,126
	Ψ	515,277	\$	520,120
Supplemental information:				
Interest paid	\$	7,938	\$	7,660
Equipment acquired through capital leases	\$	- ,- = =	\$	10,227
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NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 1. ORGANIZATION:

Horizons Foundation (the Foundation) is a public community foundation created in 1980. The Foundation is dedicated to serving the lesbian, gay, bisexual and transgender (LGBT) community primarily within the nine-county San Francisco Bay Area. The Foundation's principal objectives are to encourage philanthropic activism within and for the LGBT community and to provide financial and technical assistance for nonprofit organizations serving the LGBT community.

The Foundation's office is located in San Francisco, California, and its activities are primarily supported by contributions and grants from individuals, private foundations and corporations.

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The following is a summary of the significant accounting policies followed in the preparation of the accompanying financial statements:

- a) <u>Cash and Cash Equivalents</u> For purposes of the statement of cash flows, the Foundation considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.
- b) <u>Investments</u> Investments are recorded at fair value. Investments received through gifts are recorded at the estimated fair value at the date of donation. Investment income and net gains and losses from investment of permanently restricted gifts are reported as increases in temporarily restricted net assets until appropriated by the Board of Directors or spent for their restricted purposes.
- c) <u>Grants and Pledges Receivable</u> Grants and pledges receivable represent unconditional commitments receivable in future periods stated at the net realizable amount that management expects to collect. Management uses specific identification method for establishing an allowance for uncollectible receivables.
- d) <u>Fixed Assets and Depreciation</u> All acquisitions of property and equipment in excess of \$1,000 are capitalized. Fixed assets are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is provided over the estimated useful lives of the assets, generally three to seven years, using the straight-line method of depreciation.
- e) <u>Agency Funds</u> Agency funds represent funds transferred to the Foundation by other nonprofit organizations that have specified themselves as the beneficiary. These funds are accounted for as assets and liabilities on the financial statements. However, the Foundation maintains legal ownership of the assets and has variance power.
- f) Income Tax Status The Foundation is recognized as a public charity exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code, whereby only unrelated business income, as defined by Section 512(a)(1) of the Internal Revenue Code and similar code section of the California Revenue and Taxation Code, is subject to income tax. Effective January 1, 2009 the Foundation adopted the FASB guidance on Accounting for Uncertainty in Income Taxes. The Foundation takes the position that its activities continue to be directly related to its tax exempt purpose, and it consequently did not recognize any increase or decrease in liability for unrecognized tax benefits taken in the current or prior periods. Income tax returns for the years prior to 2007 are no longer subject to examination by tax authorities.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

g) <u>Basis of Presentation</u> - Net assets, revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, current support and net assets of the Foundation and changes therein are classified and reported as follows:

Unrestricted net assets represent net assets that are not subject to donor-imposed stipulations, including \$2,524,719 and \$2,612,509 at December 31, 2011 and 2010, respectively, in donor advised funds. Although grant recommendations are accepted from the donors or other advisors of these funds, the Foundation has variance power; that is, the ultimate discretion over the use of these funds lies with the Board of Directors. Thus, such funds represent unrestricted net assets to the Foundation.

Temporarily restricted net assets represent net assets subject to donor-imposed stipulations that may or will be met either by actions of the Foundation and/or the passage of time. As described in Note 2b above, this class of net assets also includes un-appropriated unrestricted earnings on the Foundation's permanently restricted funds.

Permanently restricted net assets are restricted by the donor for investment in perpetuity. The income from such invested assets, including net realized and unrealized gains is available to support the activities of the Foundation.

- h) <u>Basis of Accounting</u> The financial statements of the Foundation have been prepared using the accrual method of accounting whereby income is recorded when earned and expenses when incurred.
- <u>Restricted and Unrestricted Income</u> Contributions are reported as income when received or when the donor makes a promise to give to the Foundation that is, in substance, unconditional. The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose of restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets in the statement of activities.

The Foundation reports gifts of fixed assets as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

j) <u>Allocation of Expenses</u> - The Foundation allocates two types of costs to its program and supporting activities: shared and communications. Shared costs, primarily related to the operation and maintenance of the office facility, are allocated based on the number of full-time equivalent positions in each activity; communications costs are allocated based on management's estimate of benefit derived from various communication activities, such as Enews, Insider Briefings, Press releases, events, etc.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

- k) <u>Grants to Others</u> Grants are recorded as expenses after they are approved by the Board of Directors and grant agreements are executed. Grants payable represents the present value of future commitments of the Foundation.
- <u>Use of Estimates</u> The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant accounting estimates reflected in the Foundation's financial statements include valuation of investments, valuation of grants receivable, and the functional allocation of expenses. Actual results could differ from those estimates.
- m) <u>Subsequent Events</u> Management has evaluated subsequent events through March 21, 2012, the date on which the financial statements were available to be issued.

Note 3. CONCENTRATIONS OF CREDIT RISK:

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist primarily of cash and investments. The Foundation places its cash and investments with high credit quality financial institutions. At times, the account balances may exceed the institution's federally insured limits. The uninsured cash and cash equivalents were \$331,363 and \$594,090 at December 31, 2011 and 2010, respectively. The Foundation has not experienced any losses in such accounts.

Note 4. INVESTMENTS AND FAIR VALUE MEASUREMENTS:

Professional accounting standards establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The following table sets forth by level, the fair value hierarchy, of the Foundation's assets at fair value as of December 31, 2011 and December 31, 2010.

Financial assets valued using level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets valued using level 2 inputs are based primarily on quoted prices for similar assets in active or inactive markets. All assets have been valued using a market approach. There were no changes in the valuations techniques during the current year.

December 31, 2011	Quoted Prices in Active Markets for Identical <u>Assets (Level 1)</u>	Significant Other Observable Inputs (Level 2)	<u>Total</u>
Cash and money market Trading securities	\$ 1,569,241 2,786,494	\$ - -	\$ 1,569,241 2,786,494
Mutual funds Fixed income	958,589	1,537,335	958,589 <u>1,537,335</u>
Totals	<u>\$ 5,314,324</u>	<u>\$ 1,537,335</u>	<u>\$ 6,851,659</u>

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 4. INVESTMENTS AND FAIR VALUE MEASUREMENTS (Continued):

	Quoted Prices in Active Markets for Identical	Significant Other Observable Inputs	
December 31, 2010	Assets (Level 1)	(Level 2)	<u>Total</u>
Cash and money market	\$ 1,621,360	\$-	\$ 1,621,360
Trading securities	2,419,404	-	2,419,404
Mutual funds	926,018	-	926,018
Fixed income	181,517	1,663,047	1,844,564
Totals	<u>\$ 5,148,299</u>	<u>\$ 1,663,047</u>	<u>\$ 6,811,346</u>

Note 5. GRANTS RECEIVABLE:

Grants are expected to be realized in the following periods:

	December <u>31, 2011</u>	December <u>31, 2010</u>
In one year or less Between one and five years	\$ 50,000 <u>50,000</u>	\$ 191,525
Less allowance for uncollectible grants	\$ 100,000	\$ 191,525
Totals	<u>\$ 100,000</u>	<u>\$ 191,525</u>

Grants receivable at December 31, 2011 includes an unconditional promise from one private foundation.

Note 6. PROPERTY AND EQUIPMENT:

Property and equipment consisted of:

Toperty and equipment consisted of.	December <u>31, 2011</u>	December <u>31, 2010</u>
Furniture and equipment	\$ 76,417	\$ 94,073
Software	18,628	17,212
Leasehold improvements	1,800	4,613
Leased equipment	10,277	10,277
Accumulated depreciation	(93,470)	(108,510)
Totals	<u>\$ 13,652</u>	<u>\$ 17,665</u>

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 7. RETIREMENT PLAN:

The Foundation provides a defined contribution retirement plan to all of its employees under Section 403(b) of the Internal Revenue Code. Total contributions by the Foundation to this plan during the years ended December 31, 2011 and 2010 were \$0 and \$10,929, respectively.

Note 8. LINE OF CREDIT:

The Foundation has a secured line of credit from a financial institution in the amount of \$375,000. The security for this line of credit includes all equipment, inventory, accounts and investments and the annual interest rate is prime rate of the bank plus 1.25%. The balance of this line of credit was \$0 at December 31, 2011 and 2010.

Note 9. UNRESTRICTED RESTRICTED NET ASSETS:

Unrestricted net assets consisted of the following:

	December <u>31, 2011</u>	December <u>31, 2010</u>
Available for operations Designated as endowment Donor advised funds Underwater endowment funds	\$ 299,441 29,470 2,524,719 (278,859)	\$ 146,823 29,470 2,612,509 (184,073)
Totals	<u>\$ 2,574,771</u>	<u>\$ 2,604,729</u>

Note 10. TEMPORARILY RESTRICTED NET ASSETS:

Temporarily restricted net assets were available for the following purposes:

	December <u>31, 2011</u>	December <u>31, 2010</u>
LGBT seniors	\$ 68,000	\$ 194,704
Leadership development	30,507	194,637
Grantmaking	142,000	133,007
Endowed Funds	241,383	70,551
Marriage initiative	-	38,997
Planned giving officer	15,000	15,000
General operating expenses of future periods	15,000	<u> </u>
Totals	<u>\$ 511,890</u>	<u>\$ 646,896</u>

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 11. ENDOWMENT FUNDS:

Permanently restricted net assets consist of the Foundation's Endowment Fund (the Endowment), whose purpose is to provide support in meeting the operating and program needs of the Foundation.

The Board of Directors of Horizons Foundation has interpreted the State laws as requiring the preservation of the fair value of the original gift (historical value) as of the gift date of the donor-restricted endowment funds unless there are explicit donor stipulations to the contrary. As a result there are three classes of donor restricted endowment net assets: The permanently restricted amount includes original and subsequent donations, and accumulations of net income to the permanent endowment fund is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in accordance with the Foundation's spending policy. The amounts allocated as unrestricted net assets are due to funds with deficiencies. From time to time, the funds may fall below the level that the donor requires the Foundation to retain as a fund of perpetual duration. These deficiencies result from unfavorable market fluctuations. The Foundation has adopted investment and spending policies, approved by its Board of Directors, for its endowment funds as follows:

Spending Policy – The Foundation has a policy of appropriating for distribution each year up to 5% of its endowment fund's average fair value of the previous three years, measured as of December 31 of each year. If a donor's gift instrument expressly allows the spending of additional amounts or expressly allows the invasion of principal in certain circumstances, the Foundation may spend such amounts. The Foundation distributed \$190,926 of its endowment fund for the year ended December 31, 2011, which is approximately 5% of the endowment fund's average fair value of the previous three years.

Investment Return Objectives, Risk Parameters and Strategies – The Foundation's investment policy for its endowment assets adhere to a) preservation and safety of principal; and b) capital appreciation and income. Over the long term, the investment process seeks to achieve total return equal to or exceeding that of a benchmark portfolio consisting of 60% equities and 40% fixed income. Endowment assets are invested in a well diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return, while growing the funds if possible. Investment risk is measured in terms of the total endowment fund's investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 11. ENDOWMENT FUNDS (Continued):

Endowment net asset composition by type of fund was as follows:

December 31, 2011	Unrestricted	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	Total
Donor restricted Underwater endowment funds Board designated	\$ - (278,859) 29,470	\$ 241,383	\$ 4,010,811 - -	\$ 4,252,194 (278,859) <u>29,470</u>
Totals	<u>\$ (249,389)</u>	<u>\$ 241,383</u>	<u>\$ 4,010,811</u>	<u>\$ 4,002,805</u>
December 31, 2010				
Donor restricted Underwater endowment funds Board designated	\$ - (184,073) 29,470	\$ 70,551 	\$ 4,005,811	\$ 4,076,362 (184,073) <u>29,470</u>
Totals	<u>\$ (154,603</u>)	<u>\$ 70,551</u>	<u>\$ 4,005,811</u>	<u>\$ 3,921,759</u>

Changes in Endowment net assets for the year ended December 31, 2011:

	Unrestricted	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
Endowment net assets, beginning Investment return:	<u>\$ (154,603)</u>	<u>\$ 70,551</u>	<u>\$ 4,005,811</u>	<u>\$ 3,921,759</u>
Interest and dividends	-	83,846	-	83,846
Net gains (realized and unrealized)	(94,786)	77,912		(16,874)
Total investment return	(94,786)	161,758	-	66,972
Contributions	-	200,000	5,000	205,000
Appropriation of endowment for expenditures	<u> </u>	(190,926)		(190,926)
Endowment net assets, ending	<u>\$ (249,389</u>)	<u>\$ 241,383</u>	<u>\$ 4,010,811</u>	<u>\$ 4,002,805</u>

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2011 AND 2010

Note 11. ENDOWMENT FUNDS (Continued):

Changes in Endowment net assets for the year ended December 31, 2010:

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
Endowment net assets, beginning Investment return:	<u>\$ (330,270)</u>	<u>\$ 15,652</u>	<u>\$ 3,921,280</u>	<u>\$ 3,606,662</u>
Interest and dividends	-	83,048	-	83,048
Net gains (realized and unrealized)		323,476		323,476
Total investment return Contributions	-	406,524	- 84,531	406,524 84,531
Recovery of prior accumulated losses	175,667	(175,667)	-	-
Appropriation of endowment for expenditures	_	(175,958)	<u>-</u>	(175,958)
Endowment net assets, ending	<u>\$ (154,603</u>)	<u>\$ 70,551</u>	<u>\$ 4,005,811</u>	<u>\$ 3,921,759</u>

Note 12. COMMITMENTS UNDER OPERATING LEASES:

The Foundation entered into a non-cancelable lease agreement for its office facility. The Organization also leases certain equipment under non-cancelable operating lease arrangements. The minimum future payments on these lease arrangements at December 31, 2011 were as follows:

Year Ending December 31,	
2012	\$ 63,457
2013	71,852
2014	72,085
2015	74,236
2016 and beyond	36,960
Total	<u>\$ 319,320</u>

Total rent expense during the years ended December 31, 2011 and 2010 was \$62,736 and \$55,859, respectively.