horizons foundation

Fueling the LGBT Movement

HORIZONS FOUNDATION

(A California Not-For-Profit Corporation)

FINANCIAL STATEMENTS

DECEMBER 31, 2013 AND DECEMBER 31, 2012



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Independent Auditors' Report

Board of Directors Horizons Foundation

We have audited the accompanying financial statements of Horizons Foundation (a California not-for-profit organization), which comprise the statements of financial position as of December 31, 2013 and December 31, 2012, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Horizons Foundation's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Horizons Foundation as of December 31, 2013 and December 31, 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Certified Public Accountants

San Francisco, California April 25, 2014

STATEMENT OF FINANCIAL POSITION

<u>ASSETS</u>	December 31, 2013	December 31, 2012
ASSETS: Cash and cash equivalents Investments Grant receivable Bequest receivable Pledges receivable Other receivables Prepaid expenses	\$ 145,372 13,605,552 5,000 137,322 821 44,093 22,879	\$ 127,558 11,636,963 50,000 5,000,000 2,585 38,475 15,192
TOTAL CURRENT ASSETS	13,961,039	16,870,773
Investments restricted for long-term purposes Property and equipment, net Deposits and other assets TOTAL ASSETS LIABILITIES AND NET ASSETS	7,418,862 11,006 23,927 \$ 21,414,834	4,551,712 8,198 23,475 \$ 21,454,158
CURRENT LIABILITIES: Current portion of lease payable Grants payable Accounts payable and accrued expenses Accrued paid leave Agency funds Deferred rent Deferred revenue	\$ 508 190,107 58,358 50,667 424,756 16,699 2,989	\$ 2,896 3,000,000 18,536 38,912 371,469 18,627 5,000
TOTAL CURRENT LIABILITIES	744,084	3,455,440
LONG TERM LIABILITIES: Lease payable TOTAL LIABILITIES		<u>508</u> 3,455,948
NET ASSETS: Unrestricted Temporarily restricted Permanently restricted TOTAL NET ASSETS	13,426,001 1,134,111 6,110,638 20,670,750	11,535,204 447,195 6,015,811 17,998,210
TOTAL LIABILITIES AND NET ASSETS	\$ 21,414,834	\$ 21,454,158

STATEMENT OF ACTIVITIES

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
OPERATING REVENUE AND SUPPORT:				
Support:				
Contributions from individuals	2,307,696	\$ 81,500	\$ -	\$ 2,389,196
Foundation and corporation grants	21,792	250,000	-	271,792
Organizations	2,616	-	-	2,616
Bequests	430,659	-	94,827	525,486
Fundraising event income	330,536	-	-	330,536
Fundraising event expense	(166,645)			(166,645)
Fundraising event, net	163,891			163,891
Net assets released from restrictions	458,181	(458,181)		
Total support	3,384,835	(126,681)	94,827	3,352,981
Revenue:				
Interest and dividends	152,862	95,147	-	248,009
Net gain from investments	1,629,989	718,450	-	2,348,439
Other income	1,789	-	-	1,789
Fee income	3,371			3,371
Total revenue	1,788,011	813,597		2,601,608
TOTAL OPERATING REVENUE AND SUPPORT	5,172,846	686,916	94,827	5,954,589
AND SUFFORT	3,172,040	080,910	94,627	3,934,369
OPERATING EXPENSES:				
Program expenses:				
Grantmaking	2,379,931	-	-	2,379,931
Capacity building	46,420	-	-	46,420
Promoting philanthropy	244,212			244,212
Total program services	2,670,563	-	-	2,670,563
Supporting services:				
Management and general	272,168	-	-	272,168
Fundraising	339,317			339,317
Total supporting services	611,485			611,485
TOTAL OPERATING EXPENSES	3,282,049			3,282,049
CHANGE IN NET ASSETS	1,890,797	686,916	94,827	2,672,540
NET ASSETS, beginning of year	11,535,204	447,195	6,015,811	17,998,210
NET ASSETS, end of year	\$ 13,426,001	\$ 1,134,111	\$ 6,110,638	\$ 20,670,750

STATEMENT OF ACTIVITIES

	U	nrestricted		emporarily estricted	Permanently Restricted	Total
OPERATING REVENUE, SUPPORT AND GAINS: Support:						
Contributions from individuals Foundation and corporation grants Organizations Bequests	\$	1,562,497 8,588,892 7,511 49,159	\$	295,050 - 3,000,000	\$ 5,000 - - 2,000,000	\$ 1,567,497 8,883,942 7,511 5,049,159
Fundraising event income Fundraising event expense		319,332 (168,320)			2,000,000 - -	319,332 (168,320)
Fundraising event, net		151,012		-		151,012
Net assets released from restrictions		3,602,029	(3,602,029)		
Total support		13,961,100		(306,979)	2,005,000	15,659,121
Revenue: Interest and dividends Net gain from investments Other income		145,459 470,604 2,442		92,249 150,035		237,708 620,639 2,442
Total revenue		618,505		242,284		860,789
TOTAL OPERATING REVENUE, SUPPORT AND GAINS		14,579,605		(64,695)	2,005,000	16,519,910
OPERATING EXPENSES: Program expenses: Grantmaking Capacity building Promoting philanthropy		4,893,037 49,503 121,183		- - -	- - -	4,893,037 49,503 121,183
Total program services		5,063,723		_		5,063,723
Supporting services: Management and general Fundraising		228,687 326,762		- -	_ 	228,687 326,762
Total supporting services		555,449				555,449
TOTAL OPERATING EXPENSES		5,619,172		-		5,619,172
CHANGE IN NET ASSETS		8,960,433		(64,695)	2,005,000	10,900,738
NET ASSETS, beginning of year		2,574,771		511,890	4,010,811	7,097,472
NET ASSETS, end of year	\$	11,535,204	\$	447,195	\$ 6,015,811	\$ 17,998,210

STATEMENT OF FUNCTIONAL EXPENSES

	Gra	ıntmaking	pacity ilding	noting nthropy	nagement l General	Fu	ndraising		Shared expenses	 Total
Grants	\$	1,883,523	\$ 	 22,520	\$ 	\$		\$		\$ 1,906,043
Salaries		132,989	23,675	56,121	150,668		147,058		42,140	552,651
Payroll taxes		10,068	1,784	4,308	11,440		11,334		3,525	42,459
Employee benefits		12,801	 2,051	5,967	 20,459		16,453		5,215	 62,946
Total personnel		155,858	 27,510	 66,396	182,567		174,845		50,880	658,056
Professional services		145,970	10,250	62,634	26,354		29,930		18,922	294,060
Investment fees		76,364	-	-	334		-		-	76,698
Occupancy		-	-	-	-		10		68,399	68,409
Travel		47,799	2,201	2,374	761		6,585		1,034	60,754
Meeting expense and supplies		1,969	275	12,658	6,195		29,704		7,196	57,997
Printing		2,129	-	5,232	327		16,948		12,635	37,271
Promotion		26,670	-	5,000	-		1,598		-	33,268
Other expenses		1,233	-	-	2,922		17,764		390	22,309
Postage		430	-	-	313		16,561		3,576	20,880
Telephone		2,767	22	29	183		251		7,343	10,595
Depreciation		-	-	-	-		-		9,033	9,033
Equipment rental and maintenance		-	-	-	-		-		8,300	8,300
Interest expense		-	-	-	6,575		-		192	6,767
Insurance		-	-	-	-		-		5,094	5,094
Dues & Subscriptions		-	-	3,547	224		728		183	4,682
Computer equipment & software		-	-	-	-		983		850	1,833
Allocation of shared expenses		35,219	6,162	 63,822	 45,413		43,411	((194,027)	
Total other expenses		340,550	18,910	 155,296	89,601		164,472		(50,880)	717,950
Total functional expenses	\$	2,379,931	\$ 46,420	\$ 244,212	\$ 272,168	\$	339,317	\$		\$ 3,282,049

STATEMENT OF FUNCTIONAL EXPENSES

	G	rantmaking	pacity iilding	omoting anthropy	anagement d General	Fu	ndraising	Shared xpenses	 Total
Grants	\$	4,476,734	\$ _	\$ 	\$ 	\$		\$ _	\$ 4,476,734
Personnel:									
Salaries		120,489	25,963	55,761	133,624		139,044	26,603	501,484
Payroll taxes		9,974	2,230	4,535	10,583		11,098	2,235	40,655
Employee benefits		8,913	 1,237	 4,743	 3,528		12,591	 2,858	 33,870
Total personnel		139,376	 29,430	 65,039	 147,735		162,733	 31,696	 576,009
Professional services		166,380	10,750	(2,000)	25,629		32,878	23,957	257,594
Meeting expense and supplies		6,329	1,828	10,166	3,619		29,254	9,634	60,830
Occupancy		(28)	-	-	_		-	59,743	59,715
Printing		2,420	-	3,259	-		18,233	5,535	29,447
Investment fees		29,281	-	-	70		27	-	29,378
Travel		21,471	59	676	328		4,083	1,094	27,711
Other expenses		1,642	-	-	2,632		19,540	1,126	24,940
Promotion		14,025	-	-	-		7,231	-	21,256
Postage		-	-	-	95		11,093	2,269	13,458
Equipment rental and maintenance		379	-	-	-		-	7,477	7,856
Dues and Subscription		1,700	-	2,810	10		2,594	90	7,204
Telephone		-	-	42	248		334	6,579	7,203
Depreciation		-	-	-	-		-	7,198	7,198
Insurance		-	-	-	3,299		-	3,168	6,467
Interest expense		-	-	-	5,700		4	468	6,172
Allocation of shared expenses		33,328	7,436	41,191	39,322		38,757	 (160,034)	
Total other expenses		276,927	20,073	56,144	80,952		164,029	(31,696)	566,429
Total functional expenses	\$	4,893,037	\$ 49,503	\$ 121,183	\$ 228,687	\$	326,762	\$ _	\$ 5,619,172

STATEMENT OF CASH FLOWS

	ear Ended mber 31, 2013	Year Ended ember 31, 2012
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets	\$ 2,672,540	\$ 10,900,738
Adjustments to reconcile change in net assets to net cash provided		
(used) by operating activities:		- 400
Depreciation	9,033	7,198
Net realized and unrealized (gains) losses on investments	(2,348,439)	(620,639)
Donated securities Changes in prograting assets and liabilities:	(3,142,378)	-
Changes in operating assets and liabilities: Receivables	4,903,824	(4,918,056)
Prepaid expenses	(7,687)	(4,918,030) 452
Grants payable	(2,809,893)	2,982,000
Accounts payable and accrued expenses	51,577	(50,325)
Agency funds	53,287	21,673
Deferred rent	(1,928)	6,419
Deferred revenue	 (2,011)	 5,000
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	 (622,075)	 8,334,460
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of investments	(4,064,607)	(9,849,059)
Purchases of equipment	(11,841)	(1,744)
Proceeds from sale and maturities of investments	4,719,685	1,454,471
Deposits	 (452)	 561
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	 642,785	(8,395,771)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from borrowings	-	250,000
Principal payments on borrowings	=	(250,000)
Principal payments on capital leases	 (2,896)	 (2,620)
NET CASH USED BY FINANCING ACTIVITIES	 (2,896)	(2,620)
NET INCREASE (DECREASE) IN CASH	17,814	(63,931)
CASH AND CASH EQUIVALENTS, beginning of year	 127,558	191,489
CASH AND CASH EQUIVALENTS, end of year	\$ 145,372	\$ 127,558
Supplemental information:	_	_
Interest paid	\$ 5,094	\$ 6,467

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 1. ORGANIZATION:

Horizons Foundation (the Foundation) is a public community foundation created in 1980. The Foundation is dedicated to serving the lesbian, gay, bisexual and transgender (LGBT) community primarily within the nine-county San Francisco Bay Area. The Foundation's principal objectives are to encourage philanthropic activism within and for the LGBT community and to provide financial and technical assistance for nonprofit organizations serving the LGBT community.

The Foundation's office is located in San Francisco, California, and its activities are primarily supported by contributions and grants from individuals, private foundations and corporations.

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The following is a summary of the significant accounting policies followed in the preparation of the accompanying financial statements:

- a) <u>Cash and Cash Equivalents</u> For purposes of the statement of cash flows, the Foundation considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.
- b) <u>Investments</u> Investments are recorded at fair value. Investments received through gifts are recorded at the estimated fair value at the date of donation. Investment income and net gains and losses from investment of permanently restricted gifts are reported as increases in temporarily restricted net assets until appropriated by the Board of Directors or spent for their restricted purposes.
- c) Grants, Bequests, and Pledges Receivable These receivables represent unconditional commitments receivable in future periods stated at the net realizable amount that management expects to collect. Management uses specific identification method for establishing an allowance for uncollectible receivables. No allowance was deemed necessary at December 31, 2013 and December 31, 2012. It is the Foundation's policy to charge off uncollectible accounts receivable when management determines the receivable will not be collected.
- d) <u>Fixed Assets and Depreciation</u> All acquisitions of property and equipment in excess of \$1,000 are capitalized. Fixed assets are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is provided over the estimated useful lives of the assets, generally three to seven years, using the straight-line method of depreciation.
- e) <u>Agency Funds</u> Agency funds represent funds transferred to the Foundation by other nonprofit organizations that have specified themselves as the beneficiary. These funds are accounted for as assets and liabilities on the financial statements. However, the Foundation maintains legal ownership of the assets and has variance power.
- Income Tax Status The Foundation is recognized as a public charity exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code, whereby only unrelated business income, as defined by Section 512(a)(1) of the Internal Revenue Code and similar code section of the California Revenue and Taxation Code, is subject to income tax. Effective January 1, 2009 the Foundation adopted the FASB guidance on Accounting for Uncertainty in Income Taxes. The Foundation takes the position that its activities continue to be directly related to its tax exempt purpose, and it consequently did not recognize any increase or decrease in liability for unrecognized tax benefits taken in the current or prior periods. The Foundation's tax returns are generally subject to examination by federal and state taxing authorities for three and four years respectively.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

g) <u>Basis of Presentation</u> - Net assets, revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, current support and net assets of the Foundation and changes therein are classified and reported as follows:

Unrestricted net assets represent net assets that are not subject to donor-imposed stipulations, including \$12,610,915 and \$11,004,162 at December 31, 2013 and 2012, respectively, in donor advised funds. Although grant recommendations are accepted from the donors or other advisors of these funds, the Foundation has variance power; that is, the ultimate discretion over the use of these funds lies with the Board of Directors. Unrestricted net assets also include \$573,188 and \$612,233 at December 31, 2013 and 2012, respectively, in other named funds that are also not subject to donor-imposed restrictions. Thus, such funds represent unrestricted net assets to the Foundation.

Temporarily restricted net assets represent net assets subject to donor-imposed stipulations that may or will be met either by actions of the Foundation and/or the passage of time. As described in Note 2b above, this class of net assets also includes un-appropriated unrestricted earnings on the Foundation's permanently restricted funds.

Permanently restricted net assets are restricted by the donor for investment in perpetuity. The income from such invested assets, including net realized and unrealized gains is available to support the activities of the Foundation.

- h) <u>Basis of Accounting</u> The financial statements of the Foundation have been prepared using the accrual method of accounting whereby income is recorded when earned and expenses when incurred.
- Restricted and Unrestricted Income Contributions are reported as income when received or when the donor makes a promise to give to the Foundation that is, in substance, unconditional. The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose of restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets in the statement of activities.

The Foundation reports gifts of fixed assets as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Foundation reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

j) Allocation of Expenses - The Foundation allocates two types of costs to its program and supporting activities: shared and communications. Shared costs, primarily related to the operation and maintenance of the office facility, are allocated based on the number of full-time equivalent positions in each activity; communications costs are allocated based on management's estimate of benefit derived from various communication activities, such as Enews, Insider Briefings, Press releases, events, etc.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

- k) Grants to Others Grants are recorded as expenses after they are approved by the Board of Directors and grant agreements are executed. Grants payable represents the present value of future commitments of the Foundation.
- Use of Estimates The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant accounting estimates reflected in the Foundation's financial statements include valuation of investments, valuation of grants receivable, and the functional allocation of expenses. Actual results could differ from those estimates.
- m) <u>Reclassifications</u> Certain amounts appearing in the 2012 financial statements may have been reclassified to conform to the 2013 presentation. The reclassifications have no effect on reported amounts of net assets.
- n) <u>Subsequent Events</u> Management has evaluated subsequent events through April 25, 2014, the date on which the financial statements were available to be issued.

Note 3. CONCENTRATIONS OF CREDIT RISK:

Financial instruments that potentially subject the Foundation to concentrations of credit risk consist primarily of cash and investments. The Foundation places its cash and investments with high credit quality financial institutions. At times, the account balances may exceed the institution's federally insured limits. The Foundation has not experienced any losses in such accounts.

Note 4. INVESTMENTS AND FAIR VALUE MEASUREMENTS:

Professional accounting standards establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value.

Financial assets valued using level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets valued using level 2 inputs are based primarily on quoted prices for similar assets in active or inactive markets. All assets have been valued using a market approach. There were no changes in the valuations techniques during the current year.

December 31, 2013	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Total
Cash and money market Trading securities Mutual funds Fixed income	\$ 4,106,520 10,386,022 1,903,511	\$ - - - 4,628,364	\$ 4,106,520 10,386,022 1,903,511 4,628,364
Totals	\$ 16,396,053	\$ 4,628,364	\$ 21,024,417

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 4. INVESTMENTS AND FAIR VALUE MEASUREMENTS (Continued):

December 31, 2012	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Total
			•
Cash and money market	\$ 2,906,783	\$ -	\$ 2,906,783
Trading securities	7,017,997	-	7,017,997
Mutual funds	1,920,236	-	1,920,236
Fixed income		4,343,659	4,343,659
Totals	<u>\$ 11,845,016</u>	\$ 4,343,65 <u>9</u>	<u>\$16,188,765</u>

Note 5. GRANTS AND BEQUESTS RECEIVABLE:

Bequests and grants are expected to be realized in the following periods:

	December 31,				
	2013	2012			
In one year or less	\$ 142,322	\$ 5,050,000			
Between one and five years					
	142,322	5,050,000			
Less allowance for uncollectible amounts					
Totals	<u>\$ 142,322</u>	\$ 5,050,000			

Grants receivable at December 31, 2012 includes an unconditional promise from one private foundation.

Bequests receivable at December 31, 2013 includes an unconditional promise from one individual.

Note 6. PROPERTY AND EQUIPMENT:

Property and equipment consisted of:

	Decemb	er 31,
	2013	2012
Furniture and equipment	\$ 82,612	\$ 76,417
Software	24,371	20,371
Leasehold improvements	1,800	1,800
Leased equipment	10,277	10,277
Accumulated depreciation	(108,054)	(100,667)
Totals	\$ 11,006	\$ 8,198

Note 7. RETIREMENT PLAN:

The Foundation provides a defined contribution retirement plan to all of its employees under Section 403(b) of the Internal Revenue Code. The Foundation made no contributions to this plan during the years ended December 31, 2013 and 2012.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 8. LINE OF CREDIT:

The Foundation has a secured line of credit from a financial institution in the amount of \$375,000. The security for this line of credit includes all equipment, inventory, accounts and investments and the annual interest rate is prime rate of the bank plus 1.25%. The balance of this line of credit was \$0 at December 31, 2013 and 2012.

Note 9. UNRESTRICTED NET ASSETS:

Unrestricted net assets consisted of the following:

	December 31,			
	2013	2012		
Available for operations	\$ 236,541	\$ 43,518		
Designated as endowment	9,555	9,555		
Donor advised funds and other named funds	13,184,103	11,616,395		
Underwater endowment funds	(4,198)	(134,264)		
Totals	<u>\$ 13,426,001</u>	<u>\$ 11,535,204</u>		

Note 10. TEMPORARILY RESTRICTED NET ASSETS:

Temporarily restricted net assets were available for the following purposes:

	December 31,		
	2013	2012	
Leadership development	\$ 16,000	\$ 26,000	
Grantmaking	-	50,000	
Endowed Funds	878,111	289,145	
LGBT giving	150,000	60,000	
LGBT youth	-	22,050	
Capacity building	90,000	-	
Totals	<u>\$ 1,134,111</u>	\$ 447,195	

Note 11. ENDOWMENT FUNDS:

Permanently restricted net assets consist of the Foundation's Endowment Fund (the Endowment), whose purpose is to provide support in meeting the operating and program needs of the Foundation.

The Board of Directors of Horizons Foundation has interpreted the State laws as requiring the preservation of the fair value of the original gift (historical value) as of the gift date of the donor-restricted endowment funds unless there are explicit donor stipulations to the contrary. As a result there are three classes of donor restricted endowment net assets: The permanently restricted amount includes original and subsequent donations, and accumulations of net income to the permanent endowment when prescribed by the donor. The remaining net income portion of the donor-restricted endowment fund is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in accordance with the Foundation's spending policy. The amounts allocated as unrestricted net assets are due to funds with deficiencies. From time to time, the funds may fall below the level that the donor requires the Foundation to retain as a fund of perpetual duration. These deficiencies result from unfavorable market fluctuations. The Foundation has adopted investment and spending policies, approved by its Board of Directors, for its endowment funds as follows:

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 11. ENDOWMENT FUNDS (Continued):

Spending Policy – The Foundation has a policy of appropriating for distribution each year up to 5% of its endowment fund's average fair value of the previous three years, measured as of December 31 of each year. If a donor's gift instrument expressly allows the spending of additional amounts or expressly allows the invasion of principal in certain circumstances, the Foundation may spend such amounts. The Foundation distributed \$224,631 of its endowment fund for the year ended December 31, 2013, which is approximately 4% of the endowment fund's average fair value of the previous three years.

Investment Return Objectives, Risk Parameters and Strategies – The Foundation's investment policy for its endowment assets adhere to a) preservation and safety of principal; and b) capital appreciation and income. Over the long term, the investment process seeks to achieve total return equal to or exceeding that of a benchmark portfolio consisting of 60% equities and 40% fixed income. Endowment assets are invested in a well- diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return, while growing the funds if possible. Investment risk is measured in terms of the total endowment fund's investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Endowment net asset composition by type of fund was as follows:

December 31, 2013	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor restricted Underwater endowment funds Board designated	\$ - (4,198) 9,555	\$ 878,109 - -	\$ 6,110,638	\$ 6,988,747 (4,198) <u>9,555</u>
Totals	<u>\$ 5,357</u>	<u>\$ 878,109</u>	<u>\$ 6,110,638</u>	\$ 6,994,104
		Tr	D 41	
December 31, 2012	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
December 31, 2012 Donor restricted Underwater endowment funds Board designated	\(\text{Unrestricted}\) \(\text{ \text{-}}{\text{(134,264)}}{\text{-}}{\text{9,555}}	1 .	•	Total \$ 6,304,956 (134,264) 9,555

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 11. ENDOWMENT FUNDS (Continued):

Changes in endowment net assets for the year ended December 31, 2013:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning Investment return:	\$ (124,709)	\$ 289,145	\$ 6,015,811	\$ 6,180,247
Interest and dividends	_	95,147	-	95,147
Net gains (realized and unrealized)	130,066	718,448		848,514
Total investment return	130,066	813,595	-	943,661
Contributions	-	-	94,827	94,827
Appropriation of endowment for expenditures	_	(224,631)		(224,631)
Endowment net assets, ending	<u>\$ 5,357</u>	<u>\$ 878,109</u>	<u>\$ 6,110,638</u>	<u>\$ 6,994,104</u>

Changes in endowment net assets for the year ended December 31, 2012:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning Investment return:	\$ (249,389)	\$ 241,383	\$4,010,811	\$ 4,002,805
Interest and dividends	-	92,249	_	92,249
Net gains (realized and unrealized)	<u>144,595</u>	150,035	_	294,630
Total investment return	144,595	242,284	_	386,879
Contributions	5,085	-	2,005,000	2,010,085
Appropriation of endowment for expenditures	(25,000)	(194,522)	_	(219,522)
Endowment net assets, ending	<u>\$ (124,709</u>)	\$ 289,145	<u>\$ 6,015,811</u>	\$ 6,180,247

Note 12. COMMITMENTS UNDER OPERATING LEASES:

The Foundation entered into a non-cancelable lease agreement for its office facility. The Organization also leases certain equipment under non-cancelable operating lease arrangements. The minimum future payments on these lease arrangements at December 31, 2013 were as follows:

Year Ending December 31,	_
2014 2015 2016	\$ 72,159 74,236 <u>37,692</u>
Total	\$ 184,087

Total rent expense during the years ended December 31, 2013 and 2012 was \$76,699 and \$59,743, respectively.

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2013 AND 2012

Note 13. ACCRUED EXPENSES:

Accrued liabilities consist of the following at December 31:

	2013	2012
Accounts payable Other accrued liabilities	\$ 55,905 2,453	\$ 14,806 3,730
	<u>\$ 58,358</u>	<u>\$ 18,536</u>